Projects in the Pipeline

September 2017

Workforce Development

Digital Scholarship Institute (DSI)

A second DSI will be offered from January 8–12, 2018 on the campus of UC San Diego. This follows the successful first offering hosted by Boston College in June 2017. The DSI Advisory Group will evaluate the second offering and provide a recommendation to the ARL Academy Advisory Group about continuing the program. At this time the DSI Advisory Group host institutions (Boston College, Illinois, Urbana-Champaign, Indiana, Rochester, and UCSD) will also discuss if any of the five hosts want to transition out of their advisory role in order for other ARL libraries to join the group. Tammy Dearie, UCSD, assumes the chair role in September, replacing Mary Ann Mavrinac.

Project leads: DSI Advisory Group and Sue Baughman

LMSI I and II Workshops

The original intent of this initiative was to test the level of need and interest in these two workshops with a plan to make them available more generally and openly across the membership. Several libraries that volunteered to be testers of this model were approached because of their proximity to one another: Ohio State and Case Western, and University of Illinois at Chicago and Northwestern. Planning was initiated with DeEtta Jones and three offerings were scheduled. Ohio State and Case Western offered LMSI I and II in May and September and the University of Illinois at Chicago and Northwestern offered LMSI II in early September 2017. These three workshops were filled with the institutions’ own library staff plus neighboring ARL members’ staff. In order to test the original intent of this initiative, three or more ARL member libraries will be identified to host the workshops in 2018.

Project lead: Sue Baughman

New Director Orientation

The new director orientation is an ongoing opportunity that is offered once or twice a year depending on the number of new directors being hired in ARL libraries. The ARL Academy Design Team recommended that this offering be expanded to a lightly structured 12-month program and this will finally be launched following the September 18–19, 2017 orientation session held in...
Washington, DC. The Academy Advisory Group recommended that directors hired in 2016 and 2017 be surveyed to identify their top 3–5 topics of interest, which will be developed into online discussions/web sessions or other formats. The Academy Advisory Group also recommended that the proposal to offer coaching/mentoring to new directors be piloted with this cohort.

Project leads: Simon Neame (UMass Amherst) and Sue Baughman

**Coaching and Mentoring of Library Leaders**

The purpose of this project is to match ARL library directors (including retired directors) who are interested in serving as coaches/mentors to new directors and other emerging leaders in ARL libraries. This project will be piloted with the newest cohort of ARL directors. A call to ARL directors interested in serving as coaches/mentors will be made in October 2017.

Project leads: Arnold Hirshon (Case Western) and Sue Baughman

**Sitting Directors Professional Development**

The idea for this program as the Academy Design Team originally envisioned it is on hold. The Academy Advisory Group, during its planning retreat held in February 2017, developed a three-prong approach for Academy offerings: professional and individual development; libraries capacities; and ARL capacity. Offerings in each of these categories could be of interest to sitting directors. The Advisory Group expects to share an annual program with the membership following the fall 2017 Association Meeting. One idea under development is an Academy Webinar Series called “On the Edge” on emerging topics recently identified through two recent surveys of the membership.

Project lead: Academy Advisory Group

**Reimagining the Library Liaison**

ARL has been actively engaged in helping its members reimagine the role of the library liaison for a number of years, in particular since the pilot [Library Liaison Institute](#) held in partnership with Columbia University, Cornell University, and the University of Toronto in Summer 2015. ARL program staff and the organizers of the Columbia/Cornell/Toronto institute continue to offer [webinars](#), consultations, and facilitation to ARL member libraries who would like to replicate some or all of the institute, including an on-site workshop that can be customized to meet local needs. This quarter, ARL facilitated the [Prairie Liaison Institute 2017](#), held at University of Wisconsin-Madison in July, and this fall, two more institutes will be held at the University of Notre Dame and the University at Buffalo. An additional event is planned for ASERL members in April 2018.

ARL is fortunate to have Visiting Program Officer Rita Vine (University of Toronto) dedicated to Reimagining the Library Liaison through June 2018. In addition to co-facilitating and assessing recent local institutes, Rita will be synthesizing recent data and insights on how liaisons and
managers perceive liaison roles, and producing content for a shareable, open source tool kit. This quarter, Rita and Elizabeth anticipate greater outreach to the wider ARL community, and will be listening closely to institutional needs as they visit ARL libraries' campuses.

Project leads: Rita Vine (Toronto) and Elizabeth Waraksa

**Wikipedian Academy**

The proposal to create a Wikipedian Academy, as an ongoing learning opportunity for cohorts of Wikipedians in Residence and Wikipedia Visiting Scholars, was first recommended during the IFLA conference held in 2016 in Columbus, Ohio. The goal of this idea was to improve shared understanding and advance the shared mission of expanding access to information. A project proposal should be completed in the fall and will be reviewed by the Academy Advisory Group.

Project leads: Jennifer Paustenbaugh (Brigham Young) and Jon Cawthorne (Wayne State)

**Infrastructure**

**Captioning Repository**

The Captioning Project Group created a vision statement for the project which has been shared with a small group of accessibility experts in ARL libraries, as well as affiliated organizations and advocacy groups. The group has done significant outreach to disability groups and campuses and the commercial sector this quarter, working with University of Colorado School of Law and disability groups on a 1201 anti-circumvention exemption through the Copyright Office’s three-year rulemaking process under the Digital Millennium Copyright Act (DMCA) to allow for the circumvention of technological protection measures for captioning purposes.

In the next quarter, the group will continue work on 1201, identification of new Visiting Program Officers (VPOs) to support the project, outreach to Department of Education Office of Civil Rights, working with higher education and disabilities communities on best practices, and framing a proposal for funding a caption repository at scale.

As noted above, the project team anticipates the need for several ARL libraries staff members to serve as VPOs.

Project leads: Prue Adler, Jody Combs (Vanderbilt), Krista Cox, and Judy Ruttenberg

**Data Refuge/Libraries+ Network**

ARL, the University of Pennsylvania Libraries, and the Mozilla Foundation, under the umbrella of the Libraries+ Network, convened 65 representatives from research libraries, the open data community, government agencies, universities, and other key stakeholders on May 8–9 in Washington, DC. The meeting—which was attended by more than 20 participants from ARL

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libraries, including two ARL library directors—began with 12 lightning talks and proceeded with both large-group and small-group work designed to generate common understanding of the scope of the problem and identify actionable next steps. ARL was pleased to play a convening role at this crucial moment, and to facilitate the release of a graphic report of the event on the Libraries+ Network website.

Project leads: Laurie Allen (Penn), Kim Eke (Penn), Bethany Wiggins (Penn), Margaret Janz (Penn), Prue Adler

**Scholarly Communication**

**ARL Wikimedia Collaboration—Indigenous Collections**

The ARL Wikimedia project has grown to include participation from several additional Canadian libraries, including the University of Saskatchewan and the University of Manitoba, where the archives of the Truth and Reconciliation Commission are housed. At the May Association meeting, the project group decided to scope the project to indigenous and tribal special collections and archives.

The group met at the SAA meeting in July, circulated a brief of the project, and led an unconference session during the Liberated Archives Forum immediately following SAA. These discussions led to a further scoping, to content of contemporary communities (that may or may not be in the physical custody of libraries) that want their materials to have greater visibility: such as authors, artists, or activists. This focus emphasizes collaboration and community-centered activity and lends itself to a direct tie between linked open data in Wikidata and Wikipedia article creation.

In the next quarter, the project group hopes to convene to establish the partnership with an initial set of players including Wikimedia, libraries, scholars, and indigenous communities, to model the process for creating/applying descriptive, equitable, inclusive metadata.

The project group might want ARL sponsorship of some kind for the convening and general visibility for the project within the membership.

Project leads: Stacy Allison-Cassin (York), Joy Kirchner (York), Mark Puente, and Judy Ruttenberg

**Code of Best Practices for Software Preservation**

This Sloan-funded initiative will last two-years and will result in the creation of a Code of Best Practices in Fair Use for Software Preservation. It is geared towards research libraries’ preservation, special collections, and intellectual property experts, and vital to the research enterprise. The first phase is now underway, with numerous interviews taking place with individuals in the software preservation community. The consensus from these interviews will be gathered into a document for distribution and discussion, setting up the context for Phase 2, which

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will employ a proven methodology to develop a Code of Best Practices which will be vetted by independent legal experts.

Project leads: Krista Cox, Peter Jaszi (American University Washington College of Law) and Brandon Butler (UVA)

**Integrating Digital Humanities into the Web of Scholarship with SHARE**

Last month, ARL received a $75,000 Digital Humanities Advancement Grant from the National Endowment for the Humanities (NEH) to investigate whether and how to incorporate more digital humanities metadata into the open SHARE database documenting research and scholarly activities across their life cycle. ARL will work with scholars and librarians to identify requirements for using the SHARE metadata aggregator to expose and link digital humanities (DH) scholarship at all stages of development. Two graduates of the SHARE Data Curation Associates program—Joanne Patterson (Western) and Matt Harp (Arizona State)—have joined the project as Visiting Program Officers, and the team looks forward to getting started on its first deliverable, a survey of digital scholarship practitioners about workflow and stewardship of research process and objects. Additional project deliverables include focus group interviews on 6–8 campuses, a workshop with library leadership, SHARE, and CLIR on co-learning with SHARE and the CLIR postdoctoral program, and a white paper on technical and metadata requirements for aggregation of DH content.

Project leads: Cynthia Hudson-Vitale (Washington University in St. Louis) and Judy Ruttenberg

**Journal Unsustainability**

The Journal Unsustainability project consists of several interrelated initiatives in the service of reducing ARL libraries’ expenditures on academic journals through concerted action. Two of these—“consortial licensing: collaborative commitment,” and “marketing and communications about unsustainability”—were posted to IdeaScale and received up votes from more than 10% of the membership.

Following a Summer 2016 survey of ARL member libraries’ journal expenditures and attitudes towards Author Processing Charges, and a Spring 2017 meeting between select ARL directors and an antitrust attorney, the project has this quarter launched a second journal expenditures and attitudes survey, which closed on September 1 with 80 responses (comparable to the first survey, which received 88 responses). The project is also planning a meeting for late September to scope a marketing, communications and education campaign. Invites include ARL directors and representatives of key organizations and consortia (e.g. CRKN, SPARC)

In the coming quarter, the project will conduct its analysis of the second survey and report out to the membership, and will also enact the initial steps of a communications and marketing campaign.
The project will be grateful for the following as it continues its work:

- Communications support from ARL Communications Team, ARL libraries’ communications staff, and partner organizations’ communications departments
- ARL Board, member directors, and staff liaising with SPARC, which will soon launch a journal expenditures-related campaign of its own
- ARL directors keeping university administrators informed of the issue on an ongoing basis, and reporting back to ARL which, and what additional ARL data, is/would be most helpful

Project leads: Pat Burns (Colorado State), Elizabeth Waraksa, Krista Cox

Red OA

The Red OA project group has identified three disciplines in which established research communities are making some progress toward greater open and independent publishing, and could use coordinated library investment in either community-building, technical development, or both. Those disciplines are psychology, sociology, and mathematics. The Red OA project group includes ARL members ready to provide resources such as seed funding, publishing infrastructure, press expertise, and cost modeling to these community endeavors.

The scope of interest includes both non-APC based journal flipping (to OA), institutional journal hosting, and the creation of new non-APC overlay journals on top of preprint and repository services, with full moderation and peer review functionality. The group is interested in testing a diversity of models, including flexible, modular, and preservation/storage-agnostic technology.

In the next quarter, the Red OA group will convene at the Association meeting in October, and work with the Center for Open Science to meet with both PsyArXiv and SocArXiv principals in order to accelerate their work in moderation and peer review in a manner that is non-competitive with other services and attentive to emerging international interoperability standards. This group will also correspond with an informal group of math researchers looking to emancipate existing journals from commercial publishers and move to OA publishing.

Project leads: Ginny Steel (UCLA), Judy Ruttenberg, Kathleen Shearer (COAR)