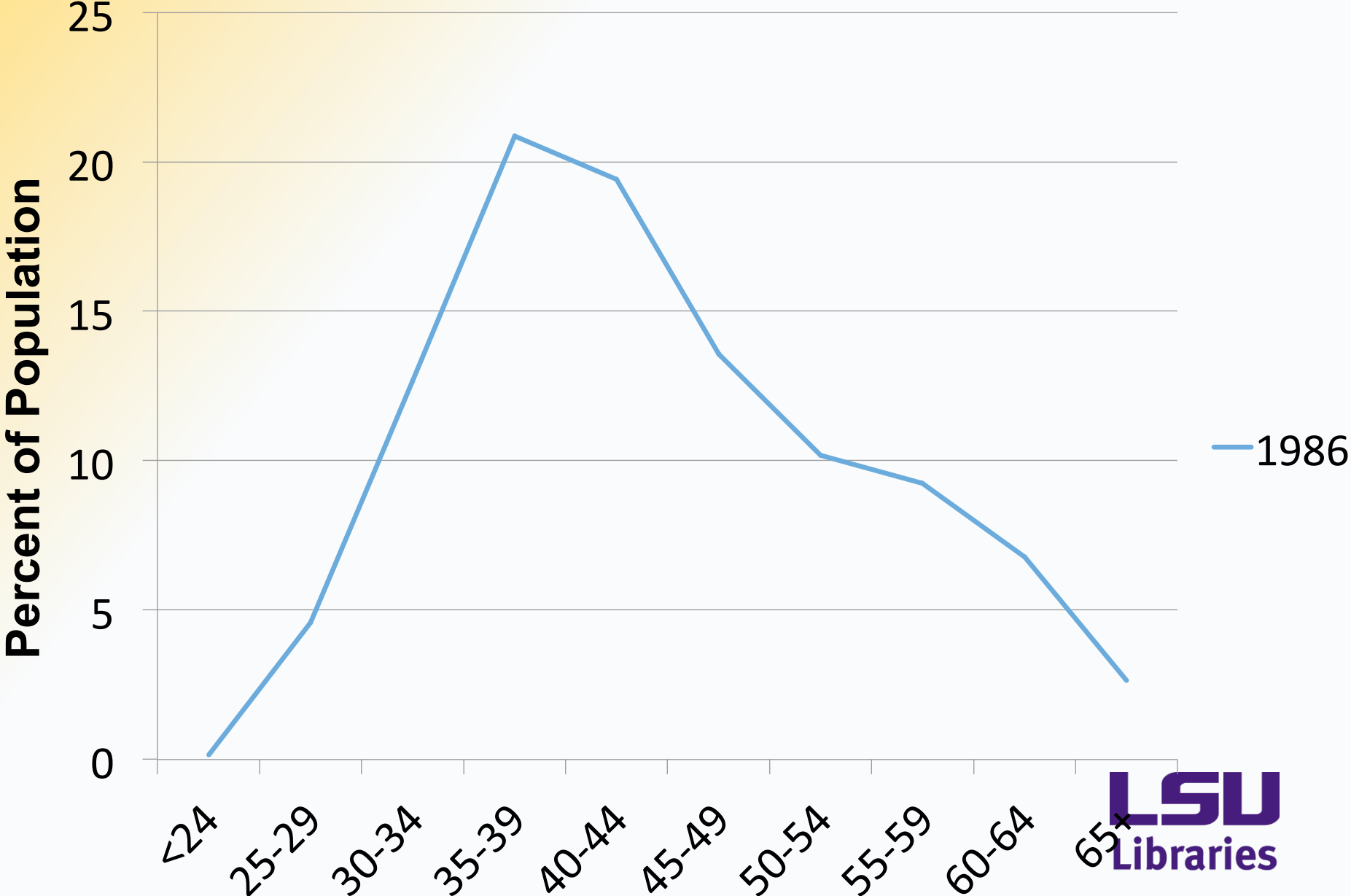


# Delayed Retirements, Muted Hiring, and ARL Directors

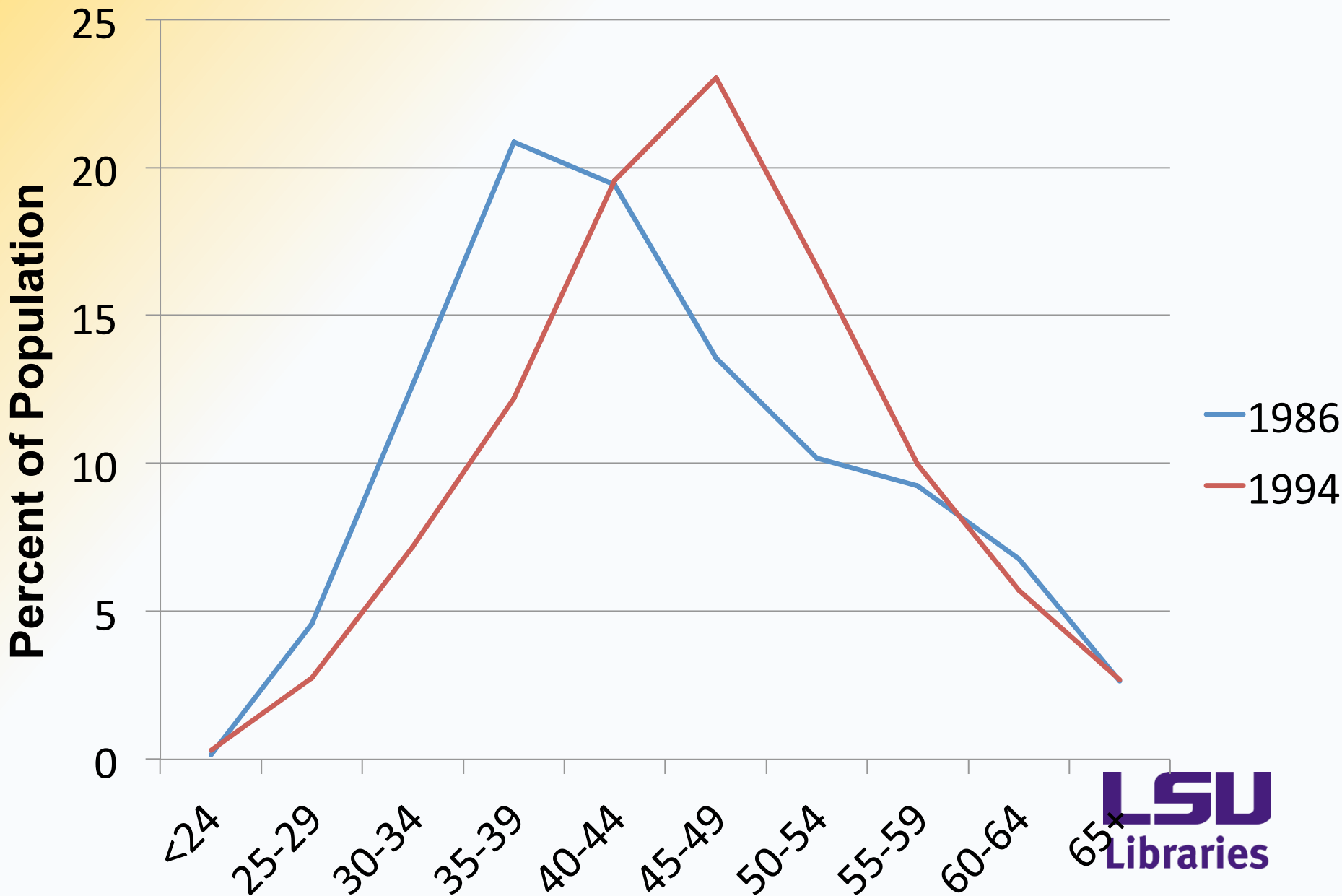
ARL Professionals in 2015

Stanley Wilder  
September 27, 2016

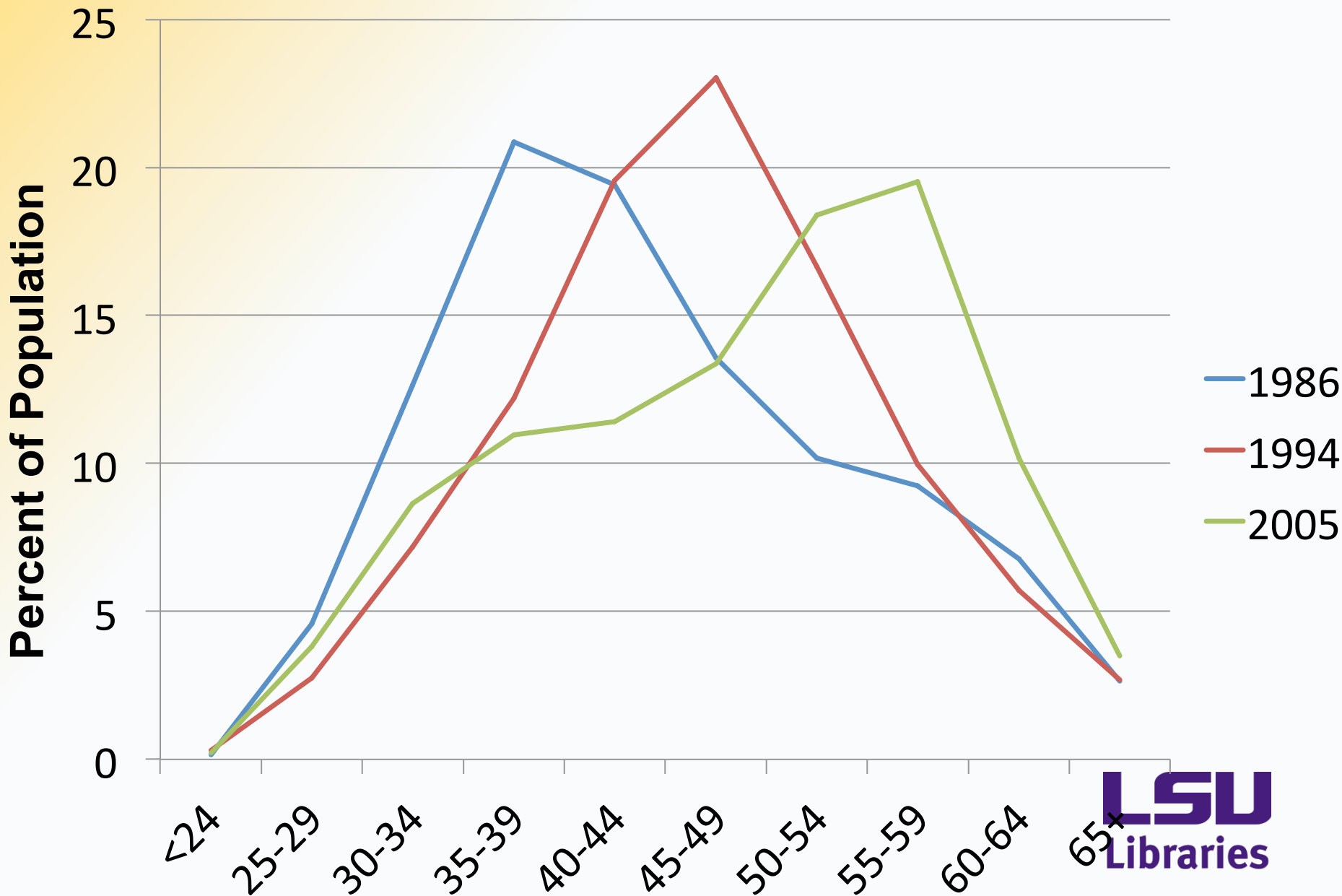
# ARL Professionals, 1986 to 2015



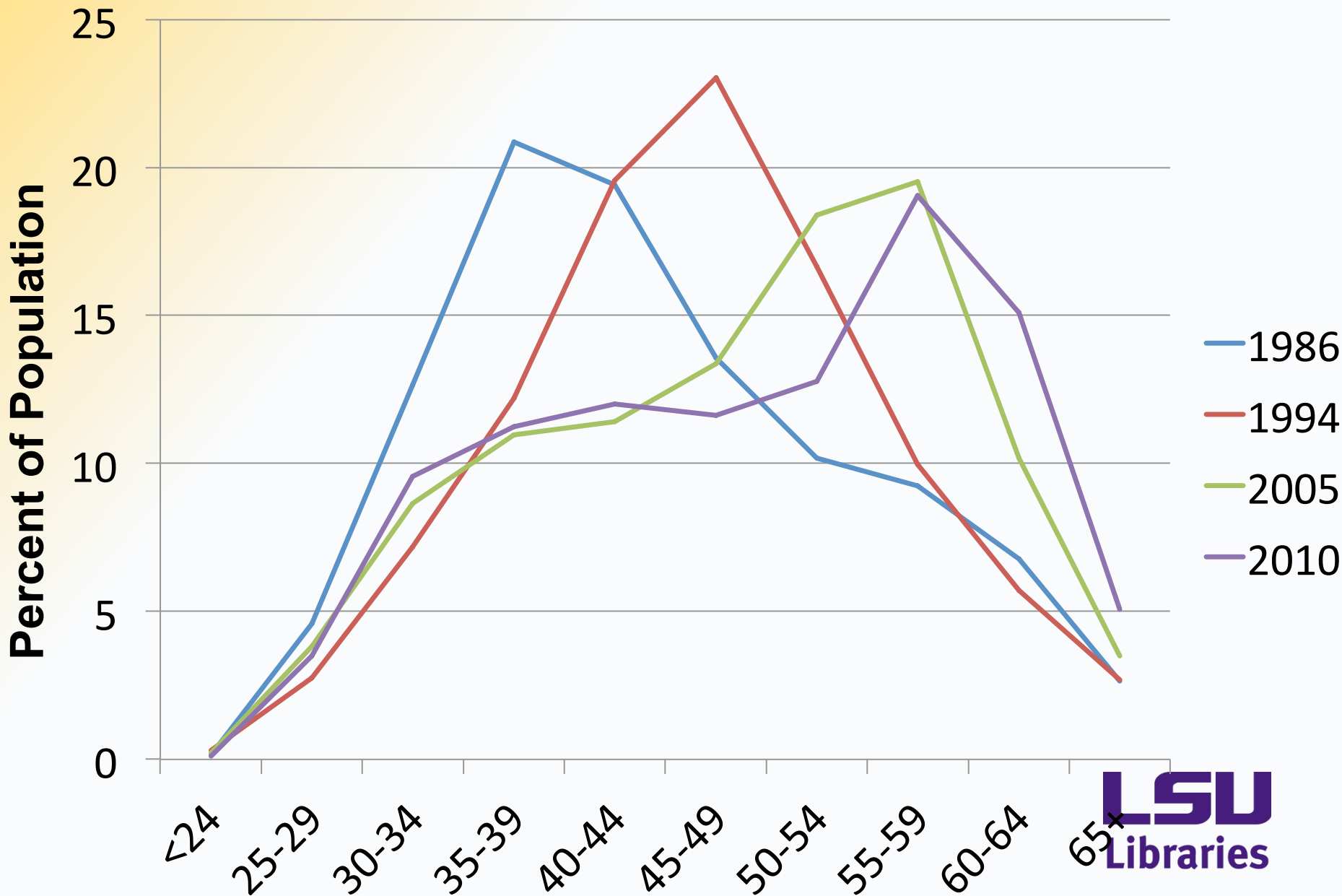
# ARL Professionals, 1986 to 2015



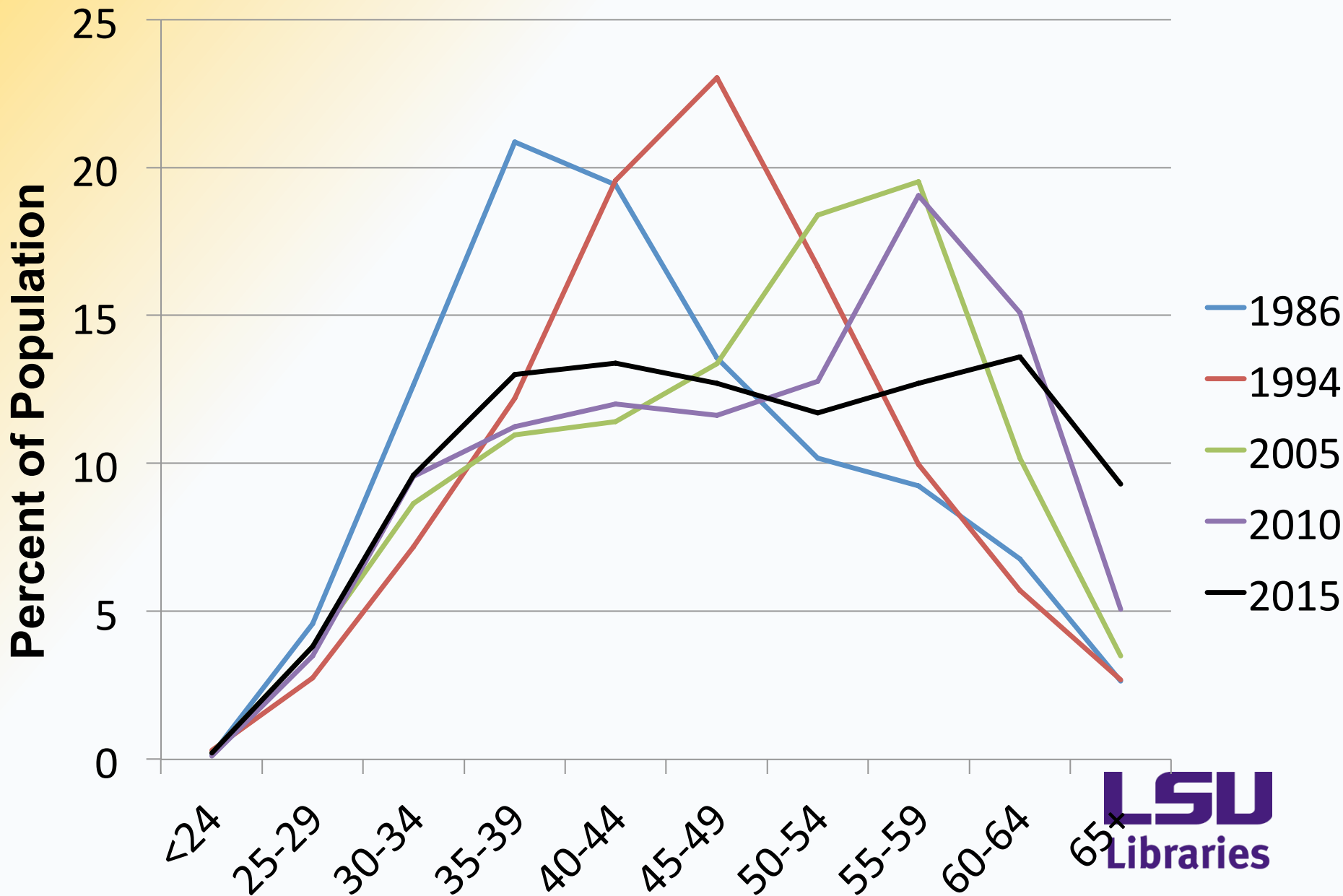
# ARL Professionals, 1986 to 2015



# ARL Professionals, 1986 to 2015

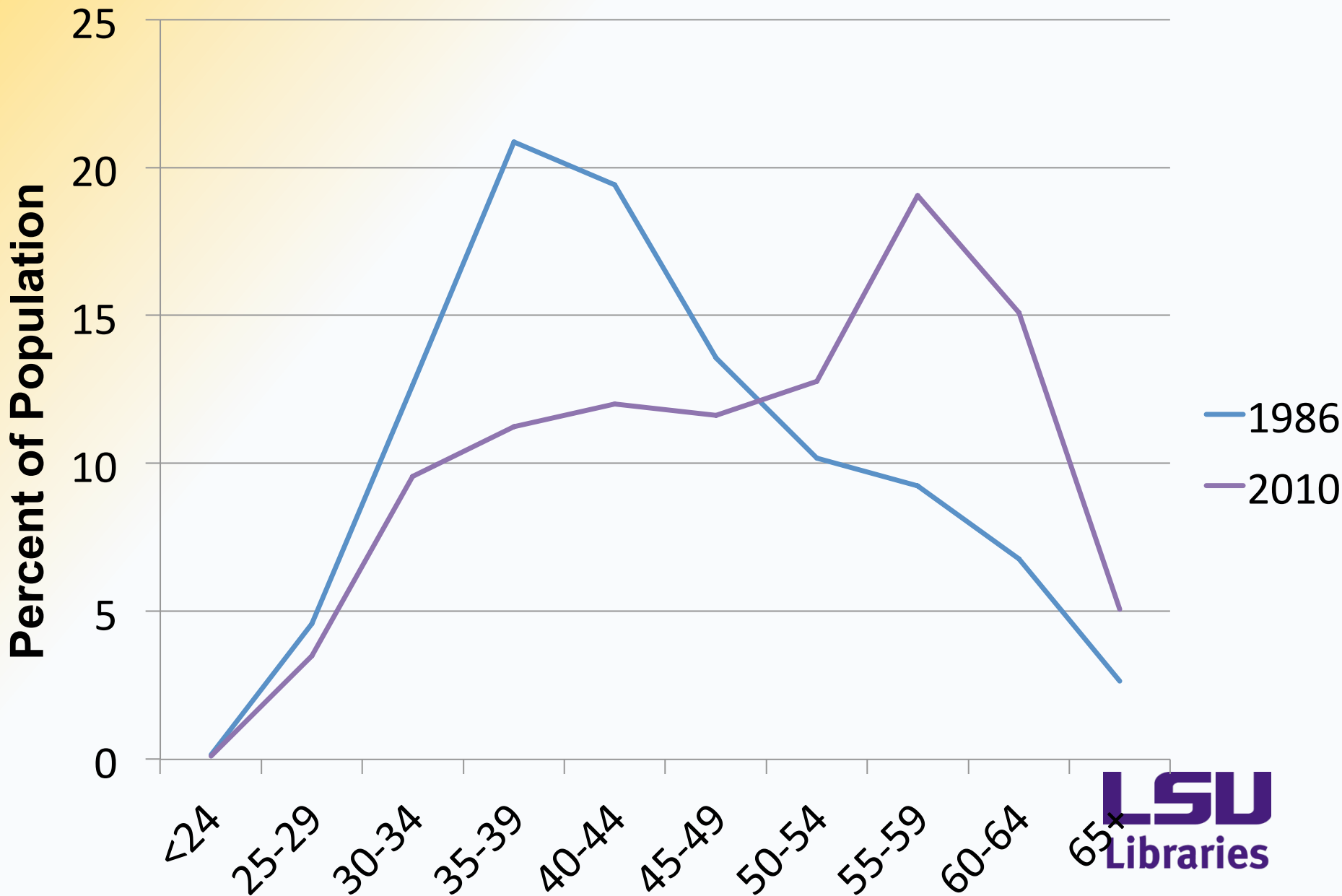


# ARL Professionals, 1986 to 2015



New Hires  
New Jobs  
New Credentials

# ARL Professionals, 1986 to 2010





# New Hires for Selected Traditional and Non-Traditional Jobs

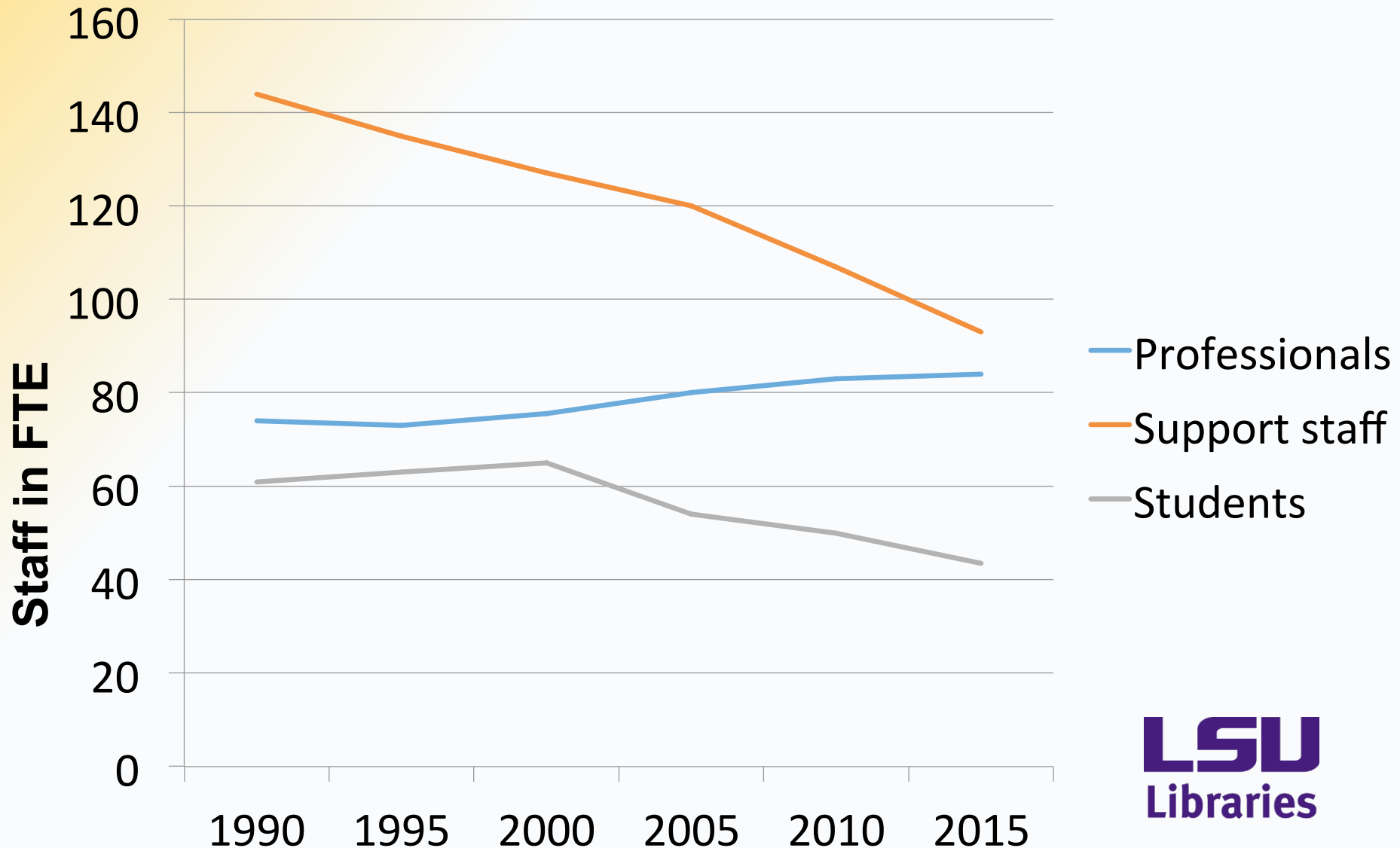
	<b>1986</b>	<b>2015</b>
Reference	25%	13%
Cataloging	18%	6%
FS	9%	0%
Admin	3%	18%
Computing	NA	8%
Total Non-Trad	12%	26%

New Hires with no library degree, 1986:  
7%

New Hires with no library degree, 2015:  
24%

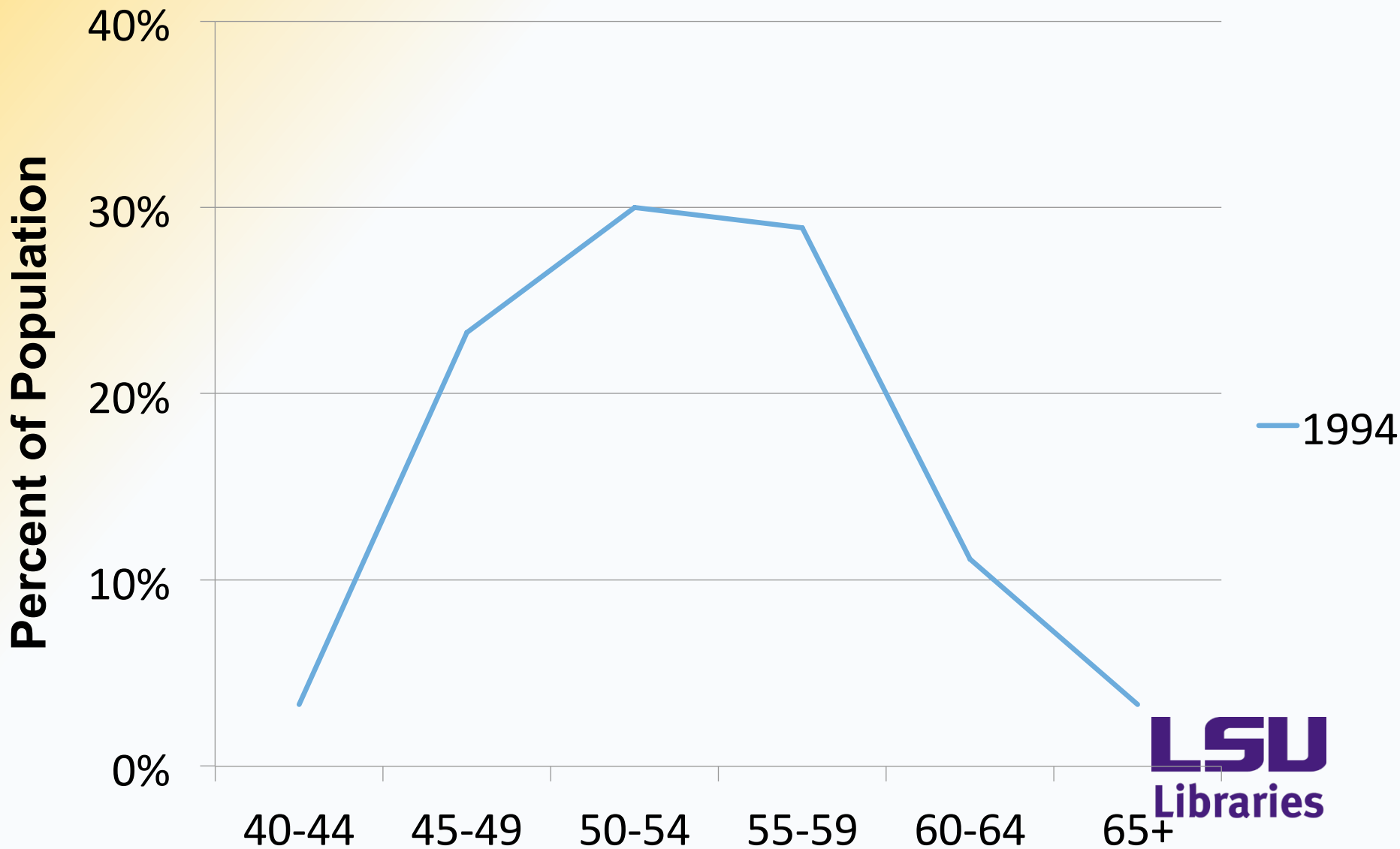
# Disappearing Work

# Median Staffing in ARL Libraries 1990 to 2015

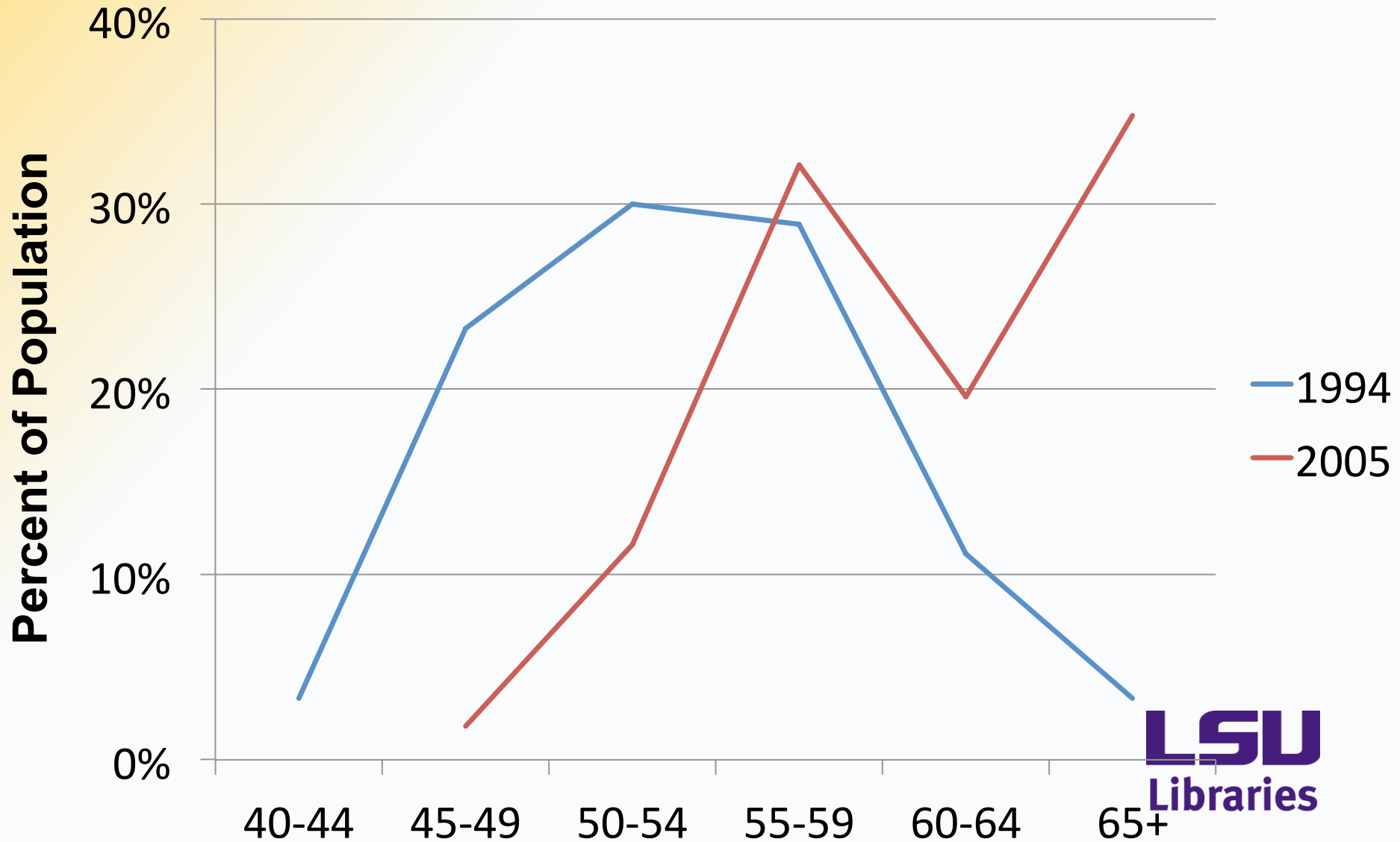


# The Special Case of ARL Directors

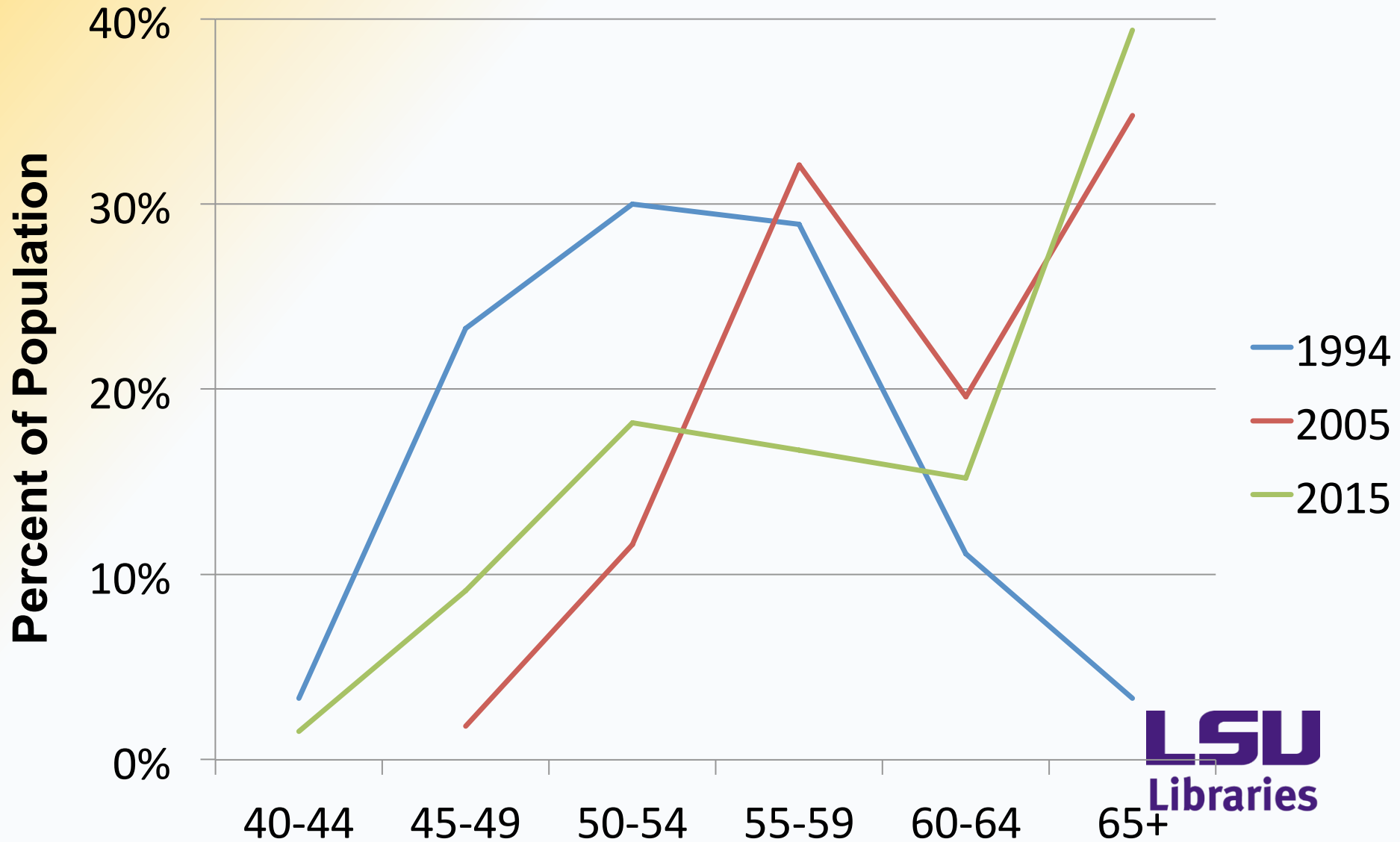
# Age of ARL Directors 1994 to 2015



# Age of ARL Directors 1994 to 2015



# Age of ARL Directors 1994 to 2015





# This Can't Go On

