

Annual report

2019

The Association of Research Libraries fosters the open exchange of ideas and expertise, promotes equity and diversity, and pursues advocacy and public policy efforts that reflect the values of the library, scholarly, and higher education communities. ARL forges partnerships and catalyzes the collective efforts of research libraries to enable knowledge creation and to achieve enduring and barrier-free access to information.

ASSOCIATION
OF RESEARCH
LIBRARIES

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Introduction

The Association of Research Libraries (ARL) is an institutional membership organization of libraries and archives in major public and private universities, federal government agencies, and large public institutions in Canada and the United States. We advocate on research libraries' behalf, advance the research and learning mission with our research and higher education partners, share intelligence on current issues, and develop the next generation of diverse library leaders.

The Association connects thought leaders about the future of research and learning, provides access to policy resources and insights, and a community that is uniquely aware of the dynamic and shifting role that libraries play in the research enterprise. Our focus is on supporting every member of the community as they develop as leaders and shape the future of the research ecosystem.

The Annual Report highlights the progress on our [2019–2021 Action Plan](#).



THREE ANCHORS

Vision

Our shared vision is that research libraries will be even more intimately involved in supporting the full life cycle and activity range of knowledge discovery, use, and preservation, as well as the curation and sharing of knowledge in diverse contexts of the university's mission and of society more broadly.

Mission

ARL achieves this vision through our mission to foster the open exchange of ideas and expertise, promote equity and diversity, and pursue advocacy and public policy efforts that reflect the values of the library, scholarly, and higher education communities. ARL forges partnerships and catalyzes the collective efforts of research libraries to enable knowledge creation and to achieve enduring and barrier-free access to information.

Guiding Principles

ARL adheres to its guiding principles in all it does.

START HERE



Research Libraries
and Parent
Organizations

Public Policy
Makers

Research
and Learning
Communities

PRIORITIES

Advocate for public policies in support of our mission and shared objective



Catalyze collective efforts to achieve enduring and barrier-free access to information



Create diverse, equitable, inclusive, and accessible services, collections, and work environments



Provide data and analytics on research library practices, effectiveness, and impact



Shape and inform leadership practice throughout research libraries



Facilitate a culture of innovation within research libraries



SHARED OBJECTIVE

True to the ARL mission, and in pursuit of our vision, ARL will advance an equitable and enduring research information environment that meets scholars' needs now and in the future.

PRIORITY GOALS



Advocacy and Public Policy



ARL will work to ensure a policy and legal environment that supports and enhances accessible, sustainable, equitable, and barrier-free scholarship, with a focus on user privacy.



Scholars and Scholarship



ARL will substantially increase the amount of high-quality scholarship that is openly available.

ARL will support its membership to advance "open science by design" within their own institutions.

ARL will provide leadership on high-impact collective collections initiatives.



Diversity, Equity, and Inclusion



ARL members will be better equipped to develop and sustain diverse and inclusive organizations and the profession.



Data and Analytics



ARL members will benefit from a data collection and analytics program focused on outcomes and impact.



ARL Academy



ARL members will access resources to develop library staff as partners in the research enterprise.



Innovation



ARL members will build capacity to lead innovative organizations by learning innovative practices.

ARL members will engage in an environment that promotes, develops, and shares a culture of innovation.

Action Plan Highlights

In 2019 the Association set priorities to advance the strategic role of research libraries as collaborative partners and an integral part of the research and learning ecosystem. Our highly engaged membership and expert staff do so by focusing on the intersection of public policy, institutional policy, and practice, as they advance research and learning community strategic opportunities and related challenges. Our focus is on:

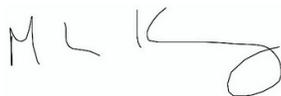
- Advocating for public policies in support of the mission and shared objective
- Catalyzing collective efforts to achieve enduring and barrier-free information
- Creating diverse, equitable, inclusive, and accessible services, collections, and work environments
- Providing data and analytics on research library practices, effectiveness, and impact
- Shaping and informing leadership

Our 2019–2021 priorities are carried out by the Association committees, our expert staff, and in collaboration with strategic partners. Everything we do is possible through this combination of critical relationships. Highlights for 2019 are covered in the following pages.

Our overall progress is reflected in the percentage of members actively engaged in the work of the Association (78%), access to our expertise (20 publications, 10 statements on national and international topics, 21 presentations, and advice to members and others), participation by 138 fellows and scholars and numerous emerging leaders in our educational programs, representation with key partners and stakeholders in public policy and research and learning, and our successful Association meetings, institutes, and forums.

As we start off a new year and new decade we are excited about the opportunities presented by advancements in research and learning approaches; the potential for new forms of knowledge creation, sharing, and preservation; changing demographics and commensurate focus on diversity, equity, and inclusion; and the leadership role that research libraries will continue to play as a collaborative partner in a complex ecosystem.

With many thanks to the ARL community and our partners for a successful 2019, as we look to inform and shape the next decade.



Mary Lee Kennedy
ARL Executive Director



2019 by the Numbers

Member Engagement

124

member institutions

10

new member representatives welcomed

78%

of member representatives actively engaged in the work of the Association

Educational Programs

11 in-person institutes, **14** webinars, **4** virtual discussions, **1** foreign delegation

374 institute participants, **88** fellows, **86** mentors, **50** scholars, **50** virtual discussion participants, **25** career coaches

\$730,000+

invested in fellows and scholars programs, including sponsorships

Representation

3

partner boards and steering committees (CNI, SCOSS, SPARC)

54

professional meetings, including presenting and organizing

295

online media mentions

Events

2

Association Meetings

1

ARL-CNI Fall Forum

Expertise

Thought leadership

20

publications

21

presentations

10

statements on enduring and equitable access to information, and diversity, equity, and inclusion

22

visits to member institutions to discuss ARL Action Plan priorities



Advocating for Public Policies in Support of Our Mission and Shared Objective

The Association is the collective voice for research libraries and archives on public policy in the US and internationally. In 2019, ARL advanced public policy on accessibility, copyright, free speech, higher education, and privacy. We accomplished much of this work in partnership with the American Council on Education (ACE), American Library Association (ALA), Association of College & Research Libraries (ACRL), Canadian Association of Research Libraries (CARL), EDUCAUSE, US National Archives and Records Administration (NARA), and US National Library of Medicine (NLM).

Accessibility

The Association hosted a two-day meeting led by the University of Virginia (UVA) Library to explore the legal framework and opportunities for shared accessible teaching materials. We released the ARL-UVA white paper, [The Law and Accessible Texts: Reconciling Civil Rights and Copyrights](#). The white paper analyzes how institutions of higher education can meet their mission of providing all students with equitable access to information within the current legal framework. Ensuring access to research and learning materials is critical in protecting the civil rights of people with disabilities.

Copyright

ARL met with several congressional offices and coordinated with other allies to slow down and/or reduce the possibility of increased litigation brought against libraries by the [Copyright Alternative in Small-Claims Enforcement \(CASE\) Act](#) on the creation of small-claims procedure for copyright cases. As part of the Library Copyright Alliance (LCA), we sent a [letter to Speaker of the House Nancy Pelosi \(D-CA\) and House Minority Leader Kevin McCarthy \(R-CA\)](#) urging them to vote against the CASE Act.

The Association issued two amicus briefs at the US Supreme Court as part of the Library Copyright Alliance: [Allen v. Cooper](#) and [Georgia v. Public.Resource.Org](#). In *Allen v. Cooper*, LCA's brief supports Roy A. Cooper III, governor of North Carolina, arguing that abrogation of state sovereign immunity would have a negative impact on the digital preservation initiatives of state-run libraries and archives. In *Georgia v. Public.Resource.Org*, LCA supports Public.Resource.Org, arguing for the preservation of the comprehensive government edicts doctrine, which provides an essential safe harbor from potential copyright liability for libraries as they fulfill their role of preserving and providing access to the cultural record. The [Library Copyright Alliance](#)'s mission is to foster global access to and fair use of information for creativity, research, and education.

ARL presented to the United States Patent and Trademark Office for intellectual property officials from other countries on the [Code of Best Practices in Fair Use for Software Preservation](#), which provides clear guidance on the legality of archiving legacy software to ensure continued access to digital files of all kinds and to illuminate the history of technology.

The Association also participated in three closed-door roundtables in the Senate regarding the modernization of the US Copyright Office. In these ongoing roundtables we continue to defend against efforts to split the Copyright Office away from supervision and oversight by the Library of Congress, and we continue to protect and advance equitable access to information in various proposals for changing the office's registration and record-keeping systems and processes.

Free speech

ARL supports freedom of speech and condemns all hate speech and speech used to threaten and intimidate marginalized communities. For ARL members, the Association wrote a review in March of US Executive Order no. 13864, "Improving Free Inquiry, Transparency, and Accountability at Colleges and Universities." In November, ARL issued a [statement condemning the acts of hate speech and violence](#) that took place at Syracuse University.

Higher education

The Association convened a webinar for ARL members and select partners to discuss the risks of foreign government influence in the research enterprise, including presentations from representatives of the Federal Bureau of Investigation and ACE.

Privacy

ARL published [Research Library Issues no. 297](#), which explored privacy from a legal, digital, and applied perspective, with a focus on the implications and opportunities for research libraries.

We also completed a review of core interests and opportunities for research libraries in privacy and digital data policy. In 2020, this will be a focus of the ARL Digital Content Task Force and potentially a new working group set up through the Advocacy and Public Policy Committee on digital-information platform issues.





Catalyzing Collective Efforts to Achieve Enduring and Barrier-free Access to Information

Our priority is to align library strategy, staffing, and spending to advance the principles and practices of open scholarship. Through collective action we work to increase the amount of high-quality scholarship that is openly available, to position our members to lead on “open science by design” within their own institutions, and to provide leadership on high-impact collective collections initiatives. Much of this work is done in partnership—ranging from individual libraries, peer associations, and disciplinary communities.

Advancing the principles and practices of open scholarship

Open science by design is a strategy to remove barriers and move toward widespread open access to scientific data, research, and publications. It is based on the principle that research conducted openly and transparently leads to better science as well as more equitable access to knowledge. ARL hosted and participated in several additional events to promote barrier-free access to information:

- With the California Digital Library, Association of American Universities (AAU), and Association of Public and Land-grant Universities (APLU), ARL hosted a National Science Foundation (NSF)-funded conference on “[Implementing Effective Data Practices](#)” to promote open science. In 2020, we will continue to work with AAU and APLU to advance public access to data.
- ARL hosted a webinar for members about the University of California (UC)-Elsevier journals contract negotiations.
- As part of an Institute of Museum and Library Services (IMLS) sub-award from James Madison University, we hosted focus groups for the [OA in the Open project](#).

- ARL participated in an NSF-funded workshop on “Open and FAIR Data: Meeting of Societies” at the American Geophysical Union and participated in a National Endowment for the Humanities (NEH) workshop on digital infrastructure sustainability.
- We are part of a small, ad hoc group of stakeholders, including professional associations, scholarly societies, federal agencies, publishers, and registries, that meets in DC to exchange information and advance public access to publicly funded research.

The Association partnered nationally and internationally to inform open science practice. To shape the principles and inform the implementation of Plan S, ARL organized a meeting of member representatives with Plan S architect David Sweeney early in 2019. Plan S is an initiative to make full and immediate open access a reality. The initiative is supported by an international consortium of research funders. In the fall of 2019, with the International Alliance of Research Library Associations (IARLA), ARL [endorsed the Plan S objectives](#), and provided comments on its implementation, resulting in a visible role for the international research library community as a key stakeholder in Plan S. ARL presented at the Research Libraries UK (RLUK) international symposium on digital scholarship, resulting in ARL-RLUK collaboration in the Digital Scholarship Institute and the ARL Position Description Bank.

Increasing the amount of high-quality scholarship that is openly available

The Association is committed to advancing open monographs as part of a movement to sustain the infrastructure of academy-based humanities and social sciences publishing. AAU, ARL, and the Association of University Presses (AUPresses) launched openmonographs.org to flip the funding model for university publishing. The new website for the joint initiative TOME (Toward an Open Monograph Ecosystem) will facilitate building a community of scholars, publishers, librarians, and university administrators that increases access to humanities and social sciences scholarship. In 2019, the number of TOME-funded books grew from 5 to 28, and there are more than 30 additional books in progress.

AAU, ARL, and AUPresses convened the third annual TOME meeting in Washington, DC, in July. The group agreed to highlight TOME's connection to the larger conversation around sustainable scholarly infrastructure, including lowering the financial and time commitment for participating in TOME. For more information on the TOME meeting, please see the [full report](#).

ARL and AUPresses hosted the [third meeting of press and library directors with reporting relationships \(P2L3\)](#) in Detroit, Michigan, in June. The P2L3 theme was “a world not dependent on sales.” Participants focused on the unique strength of the P2L community to sustain open access monograph publishing, given the organizational and operational alignment between the library and the press. P2L builds institutional capacity by sharing and combining staff for such activities as copyright consultations, outreach and advocacy, and implementation of open scholarship practices. The P2L community is well positioned to create standards and best practices around digital scholarship, including peer review, publication, and presentation. For more information on the P2L3 meeting, read the [full report](#) and view [presentation slides](#). The P2L partners are planning a P2L4 meeting (date and

location to be determined) on the theme of diversity, equity, and inclusion in scholarly communication and publishing.

The American Association for the Advancement of Science (AAAS), American Astronomical Society (AAS), American Geophysical Union (AGU), American Society for Cell Biology (ASCB), American Society for Microbiology (ASM), and BioOne participated in the ARL-hosted exploratory meeting of library directors and STEM society leaders in November. This meeting resulted in the formation of a working group to identify potential collaborations in advancing research dissemination and long-term access.

Additionally, Earth Science Information Partners (ESIP) invited ARL to present at the ESIP Winter Meeting in Bethesda, Maryland, in January 2020.

Statements and publications to advance barrier-free access to information

ARL issued or endorsed several statements promoting barrier-free access to information: a statement supporting [University of California's termination of its systemwide Elsevier journals contract](#), a statement supporting [MIT's Open Access Framework for Publisher Contracts](#), an endorsement of the [COAR/SPARC Good Practice Principles for Scholarly Communication Services](#), and an endorsement of [Invest in Open Infrastructure](#).

ARL wrote a [Policy Notes blog post on the UC-Elsevier negotiations and Plan S](#), focused on paying for publication as part of the cost of doing research. We released [Research Library Issues no. 298](#) on the critical role and participation of libraries and librarians in supporting the data science revolution at research universities. And we published a [white paper](#) from the IMLS-funded [Supporting OA Collections in the Open project](#) documenting a series of conversations with librarians with diverse backgrounds regarding their experiences and attitudes towards financially supporting open access content.



Creating Diverse, Equitable, Inclusive, and Accessible Services, Collections, and Work Environments

Research libraries work to advance access to economic and social prosperity, encourage full participation in society, and counter the historical lack of access to material resources about underrepresented human groups in collections that we cultivate and steward. In 2019 ARL collaborated with the Association of College & Research Libraries (ACRL), the American Library Association (ALA), DeEtta Jones & Associates (DJA), The Ohio State University, the Public Library Association (PLA), and the Society of American Archivists (SAA) to develop staff and interns.

Developing current staff and student recruits

More than 700 participants attended diversity, equity, and inclusion events offered or sponsored by ARL: the 2019 ARL Annual Leadership Symposium, the Leadership and Career Development Program (LCDP) and Fellowship for Digital and Inclusive Excellence webinars, the LCDP Capstone Institute, the ARL/SAA Mosaic Leadership Forum, and the IDEAL Conference and pre-conference for ARL directors at The Ohio State University. These programs promote diversity, equity, and inclusion in the library and archives workforce and prepare emerging and mid-career professionals from historically underrepresented groups to take on leadership roles.

ARL consulted on improving diversity, equity, and inclusion with the libraries at the University of Alberta, Emory University, Florida State University, University of Houston, The University of Iowa, University of Manitoba, Simon Fraser University, and Wayne State University, as well as with Duke University Press.

The Association offered the Equity Toolkit to LCDP fellows, their career coaches, and select staff from fellows' institutions. The Equity Toolkit is an online course by DeEtta Jones and Associates that provides the knowledge, language, skills, and framework needed to become proficient working across cultures.

Twenty-five ARL library directors and staff participated in the ARL *On the Edge* webinar "From Safe Spaces to Brave Spaces" that explored how public space in libraries might embody the principles of safe and brave space. The program explored how libraries can create environments where users feel physically and psychologically safe to be fully engaged in research and learning, while at the same time in a physical space where productive and respectful debate can occur and where challenges to assumptions and ideologies can transpire.

ARL staff participated in the Archives Leadership Institute at Purdue University, exploring intercultural competency and diversity-skills development, among other issues, with 20 mid-career archivists. ARL's participation in the event supported Purdue's

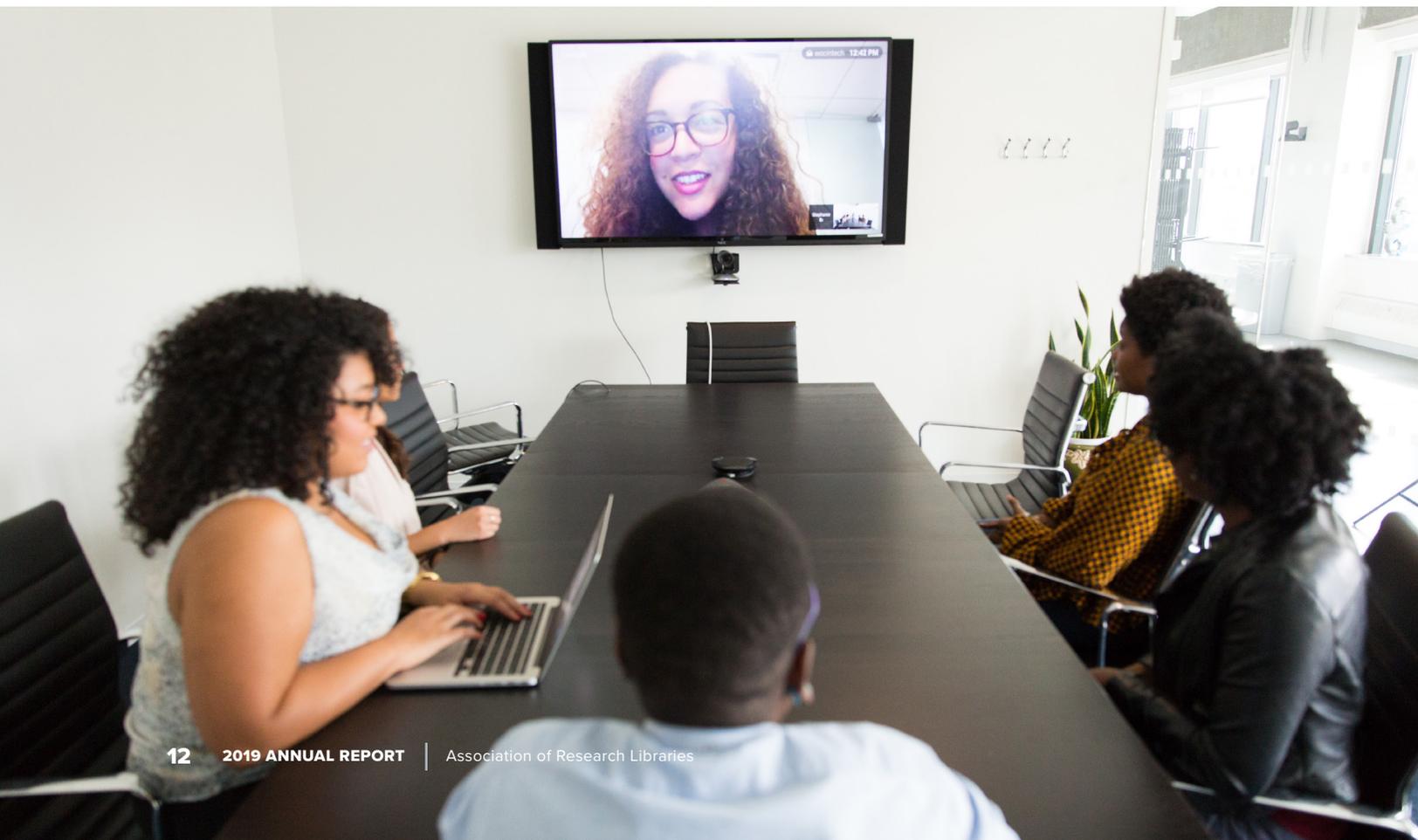
leadership in the three-year project funded by the National Historical Publications and Records Commission (NHPRC) and facilitated by NARA. Over the years, numerous archivists from ARL member institutions have participated in the Archives Leadership Institute, which helps bridge leadership development theories across communities of practice.

Developing future leaders

Looking to the future, the Association launched the ACRL-ALA-ARL-PLA task force to develop a framework for proficiencies in racial equity in libraries and archives. ARL initiated work on creating a “path to inclusion” for ARL members, a comprehensive plan to ensure that the Association and all of its events are welcoming and conducive to optimal participation and engagement by its diverse membership. The Association hosted University of Maryland iSchool students—many of whom are likely to work in libraries in the future—to discuss accessibility of both resources and spaces and the implications of serving a growing population of researchers with differing needs.

Statements promoting diversity, equity, and inclusion

In 2019, ARL issued two statements asserting our commitment to diversity, equity, and inclusion as core values of the Association. This commitment is deeply embedded in the mission of libraries and archives, and in the work we do as an institutional-member organization called upon to provide leadership in key issues and practices that define our profession. The specific statements are [“ARL Affirms Commitment to Advancing Diversity, Equity, Inclusion”](#) and [“Association of Research Libraries Condemns Racist and Anti-Semitic Acts at Syracuse University.”](#)





Providing Data and Analytics on Research Library Practices, Effectiveness, and Impact

The Research and Analytics program pursues a research agenda for the Association. We collect and analyze data on all aspects of research libraries' roles in scholarly and scientific production, learning facilitation and learner success, and knowledge access and sustainability. In 2019, ARL members benefited from a data collection and analytics program focused on outcomes and impact in several ways. The program benefits from our close collaboration with the Association of College & Research Libraries, the Canadian Association of Research Libraries, and our work with the broader assessment community.

Communicating the impact and relevance of research libraries and archives

The Association initiated the [Research Library Impact Framework pilot projects](#) with 17 teams composed of assessment practitioners from member libraries. These projects will help ARL members communicate the impact and relevance of research libraries' and archives' activities in ways that resonate with budget holders and stakeholders. The teams are working on answering five research questions: (1) How does the library help to increase research productivity and impact? (2) How do library spaces facilitate innovative research, creative thinking, and problem-solving? (3) How does the library contribute to equitable student outcomes and an inclusive learning environment? (4) How do the library's special collections specifically support and promote teaching, learning, and research? (5) How do the library's collections play a role in attracting and retaining top researchers and faculty to the institution?

To help members communicate the impact of research libraries, ARL publishes several annual reports. The [ARL Statistics 2017–2018](#), [ARL Academic Law Library Statistics 2017–2018](#), and [ARL Academic Health Sciences Library Statistics 2017–2018](#) describe the collections, staffing, expenditures, and service activities of the Association's member libraries. Additionally, ARL published the [ARL Annual Salary Survey 2018–2019](#), which analyzes salary data for professional staff working in member libraries. In 2019, the Association established the [ARL Salary Survey Task Force](#) to review the current survey and recommend improvements to the collection of salary information for the FY 2020–2021 cycle.

Providing leading research library assessment instruments

ARL completed a market analysis of [ClimateQUAL](#) and [LibQUAL+](#) in 2019, resulting in a plan to upgrade both instruments in 2020. ClimateQUAL is a tool for assessing organizational climate and diversity; LibQUAL+ is a tool for evaluating library service quality. The demographic questions on the ClimateQUAL survey will be refreshed. Details about the LibQUAL+ upgrade are pending.

ARL, the Association of College & Research Libraries (ACRL), and the American Library Association (ALA) extended their [Joint Advisory Task Force](#) through August 31, 2022, to continue efforts to bring the Integrated Postsecondary Education Data System (IPEDS) Academic Libraries component up-to-date and in-line with current library practices. The ACRL/ARL Joint Advisory Task Force will develop recommendations regarding definitional issues and responses to questions raised by the academic library community in the area of shared print and electronic collections. IPEDS accepted the task force's previous [recommendations](#) and implemented them in the 2015, 2016, and 2019 survey cycles.





Shaping and Informing Leadership

The ARL Academy is a crucial resource for advancing professional development for library leaders as partners in the research enterprise. The unified suite of programs empowers ARL libraries and archives staff with the tools necessary to meet the current and future needs of users. Offerings focus on leadership and skills development; diversity, equity, and inclusion; and the challenges of organizational change.

Developing leaders and managers

Twenty-eight professionals from member and non-member libraries completed the ARL Leadership Fellows program in 2019. The program facilitates the development of future senior-level leaders in large research libraries and archives. The 2018–2019 program sponsors were George Washington University, University of Florida, and University of Iowa. Six former Leadership Fellows became ARL member representatives this year.

Three hundred and forty-four library staff members participated in one of the nine Library Management Skills institutes that help develop their awareness, skills, and confidence as leaders and managers. The following member institutions hosted them: Indiana University Bloomington, Texas Tech University, UC Berkeley and UC Davis together, University of Miami, University of Rochester, University of Texas at Austin, USMAI Library Consortium (held two institutes), and Virginia Commonwealth University.

Attaining new skills and competencies

The University of Rochester hosted an ARL Digital Scholarship Institute (DSI) that trained 30 library professionals and graduate students in core methodologies and tools. The DSI is a five-day, cohort-based opportunity for individuals who are new to digital scholarship. The training provides both a

knowledge base and the confidence to work with the cultural changes sweeping through research libraries and higher education today.

The ARL Academy hosted two *On the Edge* webinars for member representatives and staff. Twenty-five people participated in the “Matrix Organizations” webinar that covered how matrix management is being used to implement changes in programs and services and create a vibrant organization where people are excited to work. This session was offered in partnership with George Washington University. Twenty-five people participated in the “From Safe Spaces to Brave Spaces” webinar that explored how public space in libraries might embody the principles of safe and brave space. This session was offered in partnership with University of Michigan.

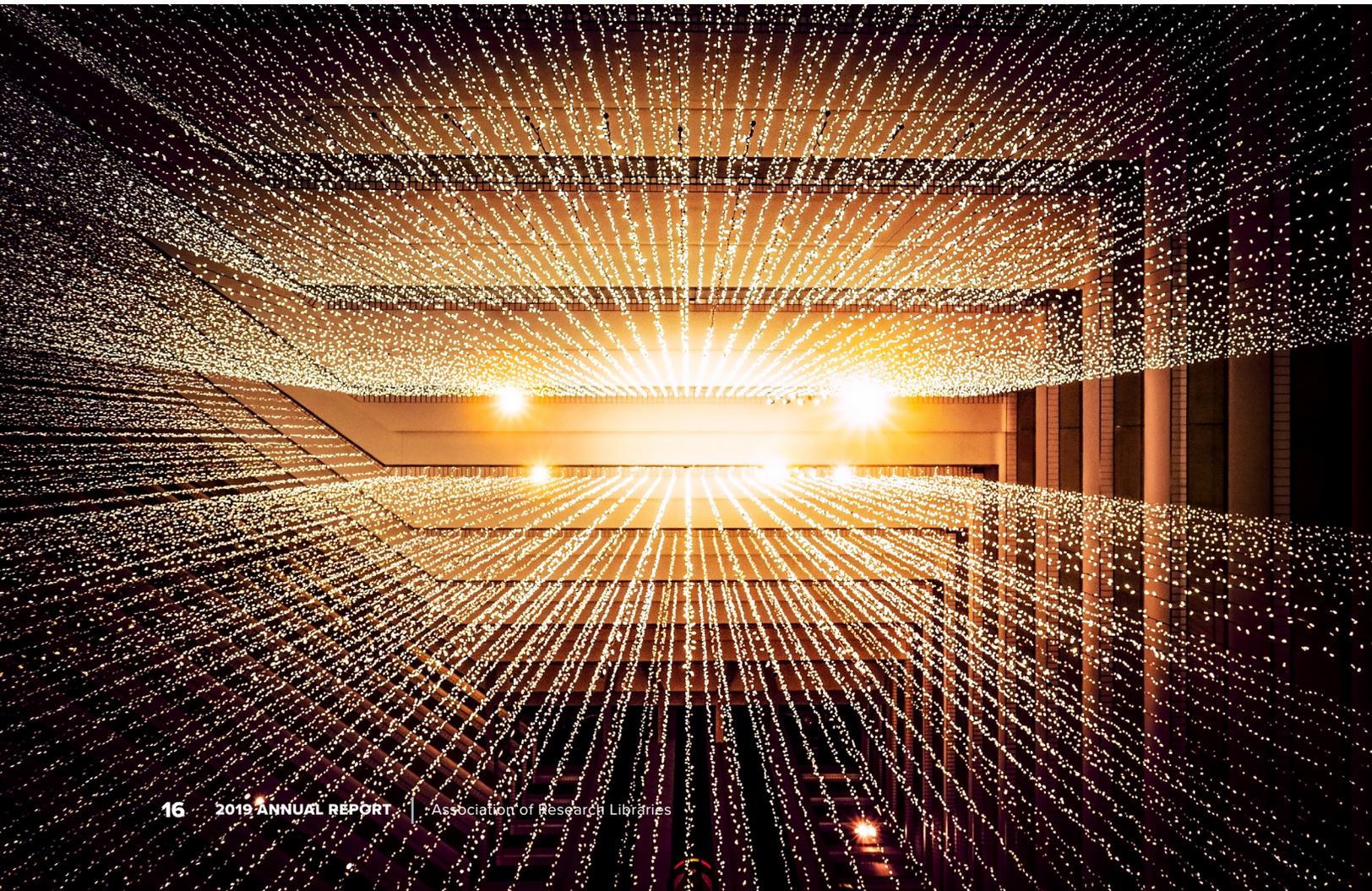
Looking ahead

ARL established the 2020 ARL Academy focused on leadership of Data Science, Digital Transformation, Analytics, and Innovation. The Association also launched a research project on the changing roles of research library deans and directors in order to inform future programming.



Facilitating a Culture of Innovation within Research Libraries

In all it does, the Association seeks to foster a culture of innovation and to support its members in doing so. In 2019 ARL launched the Venture Fund in order to build capacity and encourage innovation at scale. The purpose of the Venture Fund is to support prototypes or proofs of concept that scale so as to advance the Association priorities set by the members and the Board. Cross-institutional proposals are given preference. The proposed venture must exist in some form already and have an identified community of users with the potential to scale. The first projects will be chosen in May 2020.



2019 Media Coverage of ARL

ARL had 295 online media mentions in 2019. Most of ARL's media mentions were in reference to our member organizations, Board members, and article quotes from ARL staff. Notable media mentions, citations, and quotes often reference key issues concerning open access, publishing costs, the current roles of libraries, and the future of research libraries. ARL was covered by a number of leading publications with a wide article reach.

The most prominent ARL media mentions of 2019 include the following:

On February 4, *Inside Higher Ed* published an article titled, "[Library Associations Pledge to Address Racism](#)." The article focused on the aftermath of a racist incident that occurred at the ALA Midwinter Meeting. The article included part of ARL's statement to members addressing the incident. The article's reach was 1.37 million views.

On March 1, the *Chronicle of Higher Education* published an article titled, "[A Lesson From UC's Split with Elsevier: Keep the Faculty in the Loop](#)." The article included a quote from ARL's executive director Mary Lee Kennedy addressing UC and Elsevier and concerning the overall issue of open access in publishing. The publication had a reach of 1.95 million views.

On May 3, *Publisher's Weekly* discussed and cited an ARL Policy Notes guest blog post by Jonathan Band titled, "[The Implications of the ReDigi Decision for Libraries](#)." The publication reach was 836,000 views.

On May 26, *The Atlantic* published an article titled, "[The Books of College Libraries Are Turning into Wallpaper](#)." The article discussed library trends concerning book check-out rates. With a reach of 20.3 million, the article linked to the ARL Statistics survey statistical trends reports.

On May 30, *Inside Higher Ed* published an article titled, "[Are 'Big Deals' Actually Good Deals?](#)" The article focused on university libraries choosing not to renew bundled journal subscriptions. The article references ARL member library "expenditures for publications." The article's reach was 1.5 million views.

On June 3, *Vox* published an article titled, "[The War to Free Science](#)." With a reach of 17 million readers, the article included a graph created by ARL that visualized academic journals at university libraries. The same article was republished on June 10 by Microsoft News on *MSN Money* with a reach of 195 million views.

On December 9, *EdSurge* published an article titled, "[Making Research Books More 'Discoverable' Online](#)." The article focused on the launch of OpenMonographs.org and includes quotes from ARL visiting program officer Peter Potter along with others working on the TOME project. The article had a reach of 281,000 views.

ARL media mentions showcase a media interest for stories concerning research libraries and an opportunity to expand the narrative concerning the work and value of research libraries. We will continue media tracking, while also seeking out new opportunities for storytelling and reporter outreach.

2019 Public Statements, Publications, and Presentations by ARL

Statements

[ARL Affirms Commitment to Advancing Diversity, Equity, Inclusion](#), February 1

[ARL Feedback on Plan S Open Access Implementation Guidelines](#), February 8

[ARL Comments on RA21 Proposal for Access to Licensed Information Resources](#), May 20

[ARL Endorses COAR/SPARC Good Practice Principles for Scholarly Communication Services](#), July 30

[ARL Supports Invest in Open Infrastructure Initiative](#), July 30

[ARL Supports University of California Libraries' Commitment to Barrier-Free Access to Information](#), September 30

[IARLA Welcomes Plan S Move toward Open Access Environment](#), October 23

[ARL Supports MIT Framework for Publisher Contracts](#), November 7

[Association of Research Libraries Condemns Racist and Anti-Semitic Acts at Syracuse University](#), November 20

[IARLA Signs Open Letter Calling for Expedition to COUNTER Release 5](#), December 4

Publications

[Advocacy and Public Policy Update](#), January 15

[ARL Statistics 2016–2017](#), January 15

[ARL Academic Law Library Statistics 2016–2017](#), January 15

[ARL Academic Health Sciences Library Statistics 2016–2017](#), January 15

[ARL-SSRC Meeting on Open Scholarship in the Social Sciences: Summary and Next Steps](#), January 25

[ARL Annual Salary Survey 2017–2018](#), February 12

[*How Fair Use Helps in Saving Software \(infographic\)*](#), February 25

[*ARL White Paper on Wikidata: Opportunities and Recommendations*](#), April 18

[*Advocacy and Public Policy Update*](#), April 30

[*Research Library Issues, no. 297 \(2019\): The Current Privacy Landscape*](#), May 6

[*Research Library Issues, no. 298 \(2019\): The Data Science Revolution*](#), July 1

[*ARL Statistics 2017–2018*](#), July 12

[*ARL Academic Law Library Statistics 2017–2018*](#), July 12

[*ARL Academic Health Sciences Library Statistics 2017–2018*](#), July 12

[*The Law and Accessible Texts: Reconciling Civil Rights and Copyrights*](#), July 22

[*ARL Annual Salary Survey 2018–2019*](#), July 26

[*Implementing Open Science Principles through Research Partnerships*](#), August 20

[*“A World Not Dependent on Sales: Sustainable, OA Monograph Publishing”—P2L3 Summary and Next Steps*](#), September 4

[*“It’s a Movement, Not a Club”: TOME in the Growing Landscape of Open Monograph Publishing*](#), September 5

[*Research Library Issues, no. 299 \(2019\): Ethics of Artificial Intelligence*](#), September 19

[*Integrating Digital Humanities into the Web of Scholarship with SHARE*](#), November 21

Presentations

[**National Federation of Advanced Information Services Annual Meeting**](#)

Mary Lee Kennedy, on “The Tangible and Potential Impact of Research Libraries,” February 13

[**Software Preservation Network webinars on fair use in software preservation**](#)

Krista Cox, co-facilitator, February–April

[**Music Library Association Annual Meeting**](#)

Mark A. Puente, February 20–23

[**UNC Charlotte Diversity Day 2019**](#)

Mark A. Puente, February 28

[**Research Libraries UK \(RLUK\) Conference**](#)

Mary Lee Kennedy, as a member of an IARLA panel, March 19

[Computers in Libraries](#)

Mary Lee Kennedy, on “The Courage to Be Strategic,” March 26

[Association of College & Research Libraries \(ACRL\) Conference](#)

Mark Puente, on organization development models that support diversity, equity, and inclusion, April 12

[Archives Leadership Institute](#)

Mark A. Puente, June 9–15

[American Library Association Annual Conference](#)

Mark A. Puente, June 19–24

US National Science Foundation (NSF) invitational meeting on the research data ecosystem

Judy Ruttenberg, on ARL’s Scholars and Scholarship action plan, June 21

[IDEAL ’19: Advancing Inclusion, Diversity, Equity, and Accessibility in Libraries and Archives](#)

Mark A. Puente, August 6–7

[IFLA World Library and Information Congress 2019](#)

Vivian Lewis (McMaster University) on behalf of Mary Lee Kennedy and Judy Ruttenberg, August 20

[Special Libraries Association: “The Breakthrough Conference”](#)

Mary Lee Kennedy, keynote on “Leadership Roles for Research Libraries in the Fourth Industrial Revolution,” September 12

National Library of Medicine/Association of Academic Health Sciences Libraries Fellows Meeting

Judy Ruttenberg, Mark A. Puente, and Mary Lee Kennedy, September 13

[NISO Virtual Conference: “Sustaining Openness”](#)

Judy Ruttenberg, September 18

[RLUK International Symposium: Provider, Partner, Pioneer](#)

Judy Ruttenberg, October 14

New York Library Association Leads

Mark A. Puente, October 15

RLUK Digital Scholarship Network Meeting

Judy Ruttenberg, October 15

[Illinois Library Association Annual Conference](#)

Mark A. Puente, on “Judging or Joining? Conscious Actions for Inclusion,” October 22

[LIANZA Conference](#)

Mary Lee Kennedy, keynote on “Research Libraries as Partners in Advancing the Well-Being of All Future Generations,” October 23

[Kansas Library Association Conference 2019](#)

Mark A. Puente, October 24